

Fiscal Year 2008 Urban Areas Security Initiative Nonprofit Security Grant Program

Investment Justification Template

Instructions

To apply for the FY 2008 Urban Areas Security Initiative (UASI) Nonprofit Security Grant Program (NSGP), eligible nonprofit organizations must complete this Investment Justification and provide it to the respective State Administrative Agency (SAA) per the SAA's guidelines. For more information on NSGP requirements, see the *FY 2008 UASI NSGP Guidance and Application Kit*. This application must not exceed five pages, using 12 point Times New Roman font. Responses to each question should not exceed the specified character limitations.

I. Overview

Identify the following:

- **Name of organization** Invented Non-Profit Organization
- **501(c)3 number** LA:XX:00:000; 00-0000000
- **FY 2008 Urban Area** CA-LA/Long Beach Area
- **FY 2008 UASI NSGP Funding Request** \$75,000
- **Any previous NSGP funding received, including amount**
- **Any previous DHS funding received, including source*** FY07 UASI \$85,000

**Response should include any funding received through the respective State and/or Urban Area, including the DHS Homeland Security Grant Program (including Urban Areas Security Initiative, UASI Nonprofit Security Grant Program, State Homeland Security Grant Program, and/or the Citizen Corps Program).*

II. Background

In the space below, describe the nonprofit organization, including:

- **Membership and community served**
- **Symbolic value of the site(s) as a highly recognized national or historical institution that renders the site a possible target of international terrorism**
- **Known critical infrastructure or key resources (CIKR) located within close proximity to nonprofit organization facilities (see <http://www.dhs.gov/nipp>) for additional information and guidance on CIKR sectors)**
- **Any role in responding to or recovering from international terrorist attacks**
- **Prior threats or attacks (within or outside the U.S.) by a terrorist organization, network, or cell against their nonprofit organization or a closely related organization. Explain how their nonprofit organization gained knowledge of these threats, including the source of the information, and how this understanding influenced development of this application.**
(2,200 Char. Max)

MEMBERSHIP AND COMMUNITY SERVED: Invented Non-Profit Organization (INPO) serves the needs of 500 K-12th grade students daily. As the largest Invented Non-Profit Organization School west of the Mississippi, INPO students come from all over California, the United States, and abroad. INPO also serves the needs of the wider community, hosting many community events such as Training Classes, Religious Services, Catering Hall, Lectures, and more.

SYMBOLIC VALUE OF SITE: Invented Non-Profit Organization is part of an international Non-Profit educational organization. The provides a high level of name recognition for those targeting Non-Profit Organizations. The hosting of religious services and lectures (over 400 people) at the facility also makes it a target of high value. INPO's proximity to Such and Such Theme Park and City Zoo puts it on a list of places that would receive maximum exposure on the world stage if it was attacked. INPO is even more

vulnerable and enticing as a target for terrorists wanting to strike at the heart and psyche of the American Non-Profit community. The trauma that would follow a terrorist attack is unthinkable. **KNOWN CRITICAL INFRASTRUCTURE OR KEY RESOURCES:** Within close proximity to INPO are the following: Schools-Over 20 within 1 mile. Fire Stations-Station #22 within 1 mile. Hospitals-Helping Hand Hospital within .5 miles. Police Stations-Generic Station within .5 miles. TV/Radio Stations-AZC Television within .75 miles.

ROLE IN RESPONDING TO OR RECOVERING FROM INTERNATIONAL TERRORIST

ATTACK: INPO hosts First Responder Training seminars for local law enforcement agencies

PRIOR THREATS OR ATTACKS: Non Profit Organizations around the world have been targeted by terrorists for decades. A The New York Non Profit Organization was the target of an international terrorist plot. See The New York Post Jan 12th 2002.

III. Risk

In the space below, describe findings from previously conducted risk assessments, including (A) threats, (B) vulnerabilities, and (C) potential consequences of an attack. (2,200 Char. Max)

(A) Threats

In December of 2006 the Generic Security Group (genericgroup.org), headed by J.P. Clark performed a Comprehensive Risk Assessment of the INPO in cooperation with the Non Profit Community of the Los Angeles Area. Mr. Clark is certified by the DHS as a security specialist in Critical Infrastructure Protection. The Generic Security Group assessed vulnerabilities in the following areas: EXTERIOR. INPO reviewed the assessment and has begun to address the issues as recommended.

(B) Vulnerabilities

EXTERIOR VULNERABILITY TO VEHICULAR ATTACK. INPO is a large complex at the corner of a busy intersection. With the building only 20' from the curb, the recommendation was to install BOLLARDS along the perimeter of the Complex to prevent vehicles from driving onto the sidewalk and crashing into pedestrians or the Complex itself.

(C) Potential Consequences

The Generic Security Group concluded that a vehicle attack would be a High Impact event that would cause Catastrophic Loss of Life and Facility. Intruders entering the INPO Complex could take Hostages, cause Loss of Life, and instill fear into the Non Profit community.

IV. Target Hardening

In the space below, describe the proposed target hardening activity, including total funds requested, that addresses the identified threat and vulnerability. Allowable costs are focused on target hardening activities. Thus, funding can be used for the acquisition and installation of security equipment on real property (including buildings and improvements) owned or leased by the nonprofit organization, specifically in prevention of and/or protection against the risk of a terrorist attack. This equipment is limited to two categories of items on the Authorized Equipment List (AEL):

- Physical Security Enhancement Equipment (AEL Category 14)
- Inspection and Screening Systems (AEL Category 15)

The equipment categories are listed on the web-based AEL on the Responder Knowledge Base (RKB), which is sponsored by DHS and at <https://www.rkb.us/>. The below description must identify the respective AEL category for all requested equipment. (2,200 Char. Max)

The possibility of a High Impact attack from a Vehicle crashing into the Complex was of utmost concern We are requesting grant funds for the following activity:

SECURITY BOLLARDS (AEL#14SW-01-WALL): A system of up to 55 individual Bollards (up to 24" round by up to 48" high) will be installed along the Eastern and Western perimeter of the INPO Complex to stop any vehicular attack. The system will use Bollards installed using U.S. Government Anti-Ram Criteria designed to stop a 15,000 pound vehicle traveling at 50 mph within 3' or less. The system will incorporate installing of subterranean steel grade beams with all Bollards attached. This will allow all Bollards to work as a unified system providing the greatest Impact Resistance. Total Funds Requested: \$75,000. Total Project Cost: \$189,000. All project costs above the \$75,000 will be paid from monies raised by INPO for this project.

V. Project Management

(A) In the space below, describe the project management, including:

- **Who will manage the project**
- **Milestones, with start and end dates**
- **Description of any challenges to the effective implementation of this project**
- **Coordination of the project with state and local homeland security partners**
- **Anticipated outcomes achieved**

(2,200 Char. Max)

PROJECT MANAGEMENT: The Project will be managed by James J. James, INPO Building Manager. Mr. James has extensive experience with INPO installation projects (in excess of \$4M) including the successful implementation of INPO's FY07 UASI grant of \$85,000.

MILESTONES: Upon Approval of grant funds, Mr. James will complete Plan Check with the Department of Public Works and obtain all necessary permits. Initial discussions with our City Council representative have been positive towards the project. Start Date: Immediate upon receipt of Plan Approval and Permits. End Date: 180 Days from beginning of installation.

CHALLENGES: No challenges are foreseen since all approval discussions and engineering issues such as existing utilities under sidewalks have been addressed.

COORDINATION WITH STATE AND LOCAL HOMELAND SECURITY PARTNERS: Will be completed prior to construction.

ANTICIPATED OUTCOMES: The project completion will ensure a comprehensive and effective vehicular deterrent. This Site Hardening Project, along with steps implemented with the FY07 UASI grant per our recent Site Assessment, will make INPO a secure facility.

(B) In the space below, describe how the 75-25 percent match in-kind will be met.

(2,000 Char. Max)

The INPO has already secured the additional funds needed for this project through donations and private funds.